Management NVQ L3 Diploma mandatory unit content

This map accompanies the PLTS Guide for practitioners which can be downloaded from www.cfa.uk.com The guide includes:

- an explanation about the importance of PLTS
- general principles for delivery
- where there is little or no coverage in the mandatory units, illustrations of where PLTS can be found in the optional units
- illustrations of PLTS in Functional Skills, ERR and other processes.



	INDEPENDENT ENQUIRY							
	Identify questions to answer and problems to resolve	Plan and carry out research, appreciating the consequences of decisions	Explore issues, events or problems from different perspectives	Analyse and evaluate information, judging its relevance and value	Consider the influence of circumstances, beliefs and feelings on decisions and events	Support conclusions, using reasoned arguments and evidence		
Management NVQ L3 Diploma mandatory unit content								
L/600/9586: Manage own professional development within an organisation								
LO1: Be able to assess own career goals and personal development	1.1	1.1		1.2		1.2		
LO2: Be able to set personal work objectives								
LO3: Be able to produce a personal development plan	3.1			3.1		3.1		
LO4: Be able to implement and monitor own personal development plan								
M/600/9600: Set objectives and provide support for team members								
LO1: Be able to communicate a team's purpose and objectives to the team members								
LO2: Be able to develop a plan with team members showing how team objectives will be met								
LO3: Be able to support team members identifying opportunities and providing support	3.1		3.3	3.3	3.3	3.3		
LO4: Be able to monitor and evaluate progress and recognise individual and team achievement								
Y/600/9669: Plan, allocate and monitor the work of a team								
LO1: Be able to plan work for a team								
LO2: Be able to allocate work across a team								
LO3: Be able to manage team members to achieve team objectives								
LO4: Be able to monitor and evaluate the performance of team members			4.2; 4.3	4.1; 4.3	4.2; 4.3	4.1; 4.3		
LO5 Be able to improve the performance of a team			5.1	5.1	5.1	5.1		

	EFFECTIVE PARTICIPATION							
	Discuss issues of concern seeking resolution where needed	Present a persuasive case for action	Propose practical ways forward breaking these down into manageable steps	Identify improvements that would benefit others as well as themselves	Try to influence others, negotiating and balancing diverse views to reach workable solutions	Act as an advocate for views and beliefs that may differ from their own		
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LO2: Be able to develop a plan with team members showing how team objectives will be met								
LO3: Be able to support team members identifying opportunities and providing support	3.1; 3.2				3.3; 3.4			
LO4: Be able to monitor and evaluate progress and recognise individual and team achievement								
Y/600/9669: Plan, allocate and monitor the work of a team								
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LO2: Be able to allocate work across a team								
LO3: Be able to manage team members to achieve team objectives								
LO4: Be able to monitor and evaluate the performance of team members	4.2							
LO5 Be able to improve the performance of a team								

Team Working	TEAM WORKING							
	Collaborate with others to work towards common goals	Reach agreements, manage discussions to achieve results	Adapt behaviour to suit different roles and situations, including leadership roles	Show fairness and consideration to others	Take responsibility, showing confidence in yourself and your contribution	Provide constructive support and feedback to others		
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M/600/9600: Set objectives and provide support for team members								
LO1: Be able to communicate a team's purpose and objectives to the team members	1.1	1.2; 1.3						
LO2: Be able to develop a plan with team members showing how team objectives will be met	2.1; 2.3	2.1; 2.2; 2.4		2.2				
LO3: Be able to support team members identifying opportunities and providing support		3.2	3.2	3.2	3.1 - 3.4	3.3; 3.4		
LO4: Be able to monitor and evaluate progress and recognise individual and team achievement	4.1		4.1; 4.2			4.2		
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LO1: Be able to plan work for a team								
LO2: Be able to allocate work across a team	2.1	2.1; 2.2; 2.3						
LO3: Be able to manage team members to achieve team objectives						3.1		
LO4: Be able to monitor and evaluate the performance of team members				4.2				
LO5 Be able to improve the performance of a team						5.2		

		SELF MANAGEMENT					
Self Management	Seek out challenges or new responsibilities and show flexibility when priorities change	Work towards goals, showing initiative, commitment and perseverance	Organise time and resources, prioritising actions	Anticipate, take and manage risks	Deal with competing pressures, including personal and work-related demands	Respond positively to change seeking advice and support when needed	Manage their emootions and build and maintain relationships
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LO4: Be able to monitor and evaluate the performance of team members							4.2
LO5 Be able to improve the performance of a team		5.3				5.3	5.2

	REFLECTIVE LEARNING							
	Assess themselves and others, identifying opportunities and achievements	Set goals with success criteria for their development and work	Review progress, acting on the outcomes	Invite feedback and deal positively with praise, setbacks and criticism	Evaluate experiences and learning to inform future progress	Communicate your learning in relevant ways for different audiences		
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LO2: Be able to develop a plan with team members showing how team objectives will be met		2.4						
LO3: Be able to support team members identifying opportunities and providing support	3.1							
LO4: Be able to monitor and evaluate progress and recognise individual and team achievement	4.1		4.1; 4.2					
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LO5 Be able to improve the performance of a team	5.1		5.3		5.1; 5.3	5.3		

	CREATIVE THINKING							
Creative Thinking	Generate ideas and explore possibilities	Ask questions to extend their thinking	Connect their own and others' ideas and experiences in inventive ways	Question their own and others' assumptions	Try out alternatives or new solutions and follow ideas through	Adapt ideas as circumstances change		
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